





EMBARGOED UNTIL 29 JAN. 2013 - 2:01 GMT

		Legislative Scrutiny	4
	Defence & Security Policy	Defence Committee	3
		Defence Policy Debated CSO Engagement	3
		International AC Instruments	4
		Public Debate	2
		AC Policy	3
POLITICAL - 63%		AC Institutions	1
		Public Trust	- 1
		Risk Assessments	2
	Defence budgets	Acquisition Planning	2
롡		Budget Transparency & Detail	4
⊨		Budget Scrutiny	2
$\exists$		Budget Publicly Available	3
<u> </u>		Defence Income	3
		Internal Audit	3
	Other Political Areas	External Audit Natural Resources	3
		Organised Crime Links	4
		Organised Crime Policing	2
		Intelligence Services Oversight	3
	Areas	Intelligence Services Recruitment	1
		Export Controls	3
	Asset	Asset Disposal Controls	2
	Disposals	Asset Disposal Scrutiny	3
<b>%</b>	Secret Budgets Links to Business	Percentage Secret Spending	4
-78		Legislative Access to Information	4
FINANCE -78%		Secret Program Auditing Off-budget Spending in Law	4
2		Off-budget Spending in Law Off-budget Spending in Practice	4
₹		Information Classification	2
문		Mil. Owned Businesses Exist	3
		Mil. Owned Business Scrutiny	2
		Unauthorised Private Enterprise	3
	Leadership	Public Commitment	3
EL - 60%		Measures for Corrupt Personnel	2
		Whistleblowing	2
		Special Attention to Sensitive Personnel	1
	Payroll and Recruitment	Numbers of Personnel Known	2
		Pay Rates Openly Published Well-established Payment System	3
		Objective Appointments	3
		Objective Promotions	2
		Bribery to Avoid Compulsory Conscription	-
ş	0		
SONNI	Conscription	Bribery for Preferred Postings	3
RSONNI	_	Ghost Soldiers	3
PERSONNEL - 60%	Conscription Salary Chain	Ghost Soldiers Chains of Command and Payment	3 2
PERSONNI	Salary Chain	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage	3 2 2
PERSONNI	Salary Chain Values,	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed	3 2 2 3
PERSONNI	Salary Chain  Values, Standards,	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training	3 2 2 3 2
PERSONNI	Salary Chain Values,	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent	3 2 2 3 2 2
PERSONNI	Salary Chain  Values, Standards,	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments	3 2 2 3 2
PERSONNI	Salary Chain  Values, Standards, Other	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent	3 2 2 3 2 2 4
- 0,	Salary Chain  Values, Standards, Other  Controls in the	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine	3 2 2 3 2 2 4
OPS - PERSONNE 25%	Salary Chain  Values, Standards, Other	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting	3 2 2 3 2 2 4 1
- 0,	Salary Chain  Values, Standards, Other  Controls in the	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring	3 2 2 3 2 2 4 1 1 1 0
- 0,	Salary Chain  Values, Standards, Other  Controls in the	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation	3 2 2 3 2 2 4 1 1 1 0 2 3
- 0,	Salary Chain  Values, Standards, Other  Controls in the	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle	3 2 2 3 2 2 4 1 1 1 0 2
- 0,	Salary Chain  Values, Standards, Other  Controls in the Field	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms	3 2 2 3 2 2 4 1 1 1 0 2 3 2 3 2 2 4 3 3 2 3 3 2 3 3 3 3 2 3 3 3 2 3 3 3 3
- 0,	Salary Chain  Values, Standards, Other  Controls in the Field  Government	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed	3 2 2 3 2 2 4 1 1 1 0 2 3 2 2 3 3 2 2 3 3 2 3 3 3 3 3 3 3 3
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies	3 2 2 3 2 2 4 1 1 1 0 2 3 2 3 3 2 2 3 3 1 1 1 1 1 1 1 1 1 1 1
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements	3 2 2 3 2 2 4 1 1 1 1 0 2 3 3 2 3 3 2 1 1 1 1 1 1 1 1 1 1 1 1 1
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified	3 2 2 3 2 2 4 1 1 1 0 2 3 2 3 3 2 2 3 3 1 1 1 1 1 1 1 1 1 1 1
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements	3 2 2 3 2 2 4 1 1 1 1 0 2 3 3 2 3 3 1 1 1 1 1 1 1 3 3 1 1 1 1 1
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls	3 2 2 3 2 2 4 1 1 1 1 0 2 3 3 2 3 3 1 1 1 1 1 1 3 3 3 3 3 3 3 3
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls Procurement Staff Training	3 2 2 3 2 2 4 1 1 1 0 2 3 2 2 3 3 2 2 3 3 1 1 1 1 1 1 1 1 3 3 3 3
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap  Tendering  Contract Delivery /	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls Procurement Staff Training Complaint Mechanisms for Firms	3 2 2 3 2 2 4 1 1 1 0 2 3 2 3 3 3 1 1 1 3 3 3 3 2 1 3 3 3 3 1 1 1 1
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap  Tendering  Contract	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls Procurement Staff Training Complaint Mechanisms for Firms Sanctions for Corruption	3 2 2 3 2 2 4 1 1 1 0 2 3 2 3 2 3 3 1 1 1 3 3 3 3 1 1 1 1 3 3 3 3
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap  Tendering  Contract Delivery / Support	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls Procurement Staff Training Complaint Mechanisms or Firms Sanctions for Corruption Due Diligence	3 2 2 3 2 2 4 1 1 1 0 2 3 2 3 3 2 3 3 3 1 1 1 3 3 3 3 1 1 1 1
- 0,	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap  Tendering  Contract Delivery /	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls Procurement Staff Training Complaint Mechanisms for Firms Sanctions for Corruption Due Diligence Transparency	3 2 2 3 2 2 4 1 1 1 0 0 2 3 3 2 3 3 1 1 1 3 3 2 1 1 1 3 3 2 1 1 1 1
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap  Tendering  Contract Delivery / Support	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls Anti-Collusion Controls Procurement Staff Training Complaint Mechanisms for Firms Sanctions for Corruption Due Dilligence Transparency Competition Regulation	3 2 2 3 2 2 4 1 1 1 0 0 2 3 3 2 3 3 1 1 1 3 3 2 1 1 1 3 2 1 1 1 1
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap  Tendering  Contract Delivery / Support	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls Procurement Staff Training Complaint Mechanisms for Firms Sanctions for Corruption Due Diligence Transparency Competition Regulation Controls of Agents	3 2 2 3 2 2 4 4 1 1 1 1 0 2 3 2 3 3 3 3 1 1 1 3 3 2 1 1 3 3 2 1 1 3 2 1 1 1 3 2 1 1 1 2 1 2
0PS - 25%	Salary Chain  Values, Standards, Other  Controls in the Field  Government Policy  Capability Gap  Tendering  Contract Delivery / Support	Ghost Soldiers Chains of Command and Payment Code of Conduct Coverage Code of Conduct Breaches Addressed AC Training Prosecution Outcomes Transparent Facilitation Payments Military Doctrine Operational Training AC Monitoring Controls on Contracting Private Military Contractors Legislation Transparent Procurement Cycle Oversight Mechanisms Purchases Disclosed Standards Expected of Companies Strategy Drives Requirements Requirements Quantified Open Competition v. Single-Sourcing Tender Board Controls Anti-Collusion Controls Anti-Collusion Controls Procurement Staff Training Complaint Mechanisms for Firms Sanctions for Corruption Due Dilligence Transparency Competition Regulation	3 2 2 3 2 2 4 4 1 1 1 1 0 2 3 2 3 3 3 1 1 1 3 3 3 2 1 1 1 1 3 3 3 2 1 1 1 1

Slovakia is placed in Band C. In political risk, there is oversight of the defence sector by legislative bodies that include a general parliamentary committee and two special committees, and the sector is not exempt from anti-corruption law. There is a publicly available defence policy and evidence of some public discussion of it. It is adjudged that opening debate to remits less comfortable to the Ministry of Defence (MOD), and to further involve civil society organisations (CSOs), are potential reforms. There is indication of gaps in the Supreme Audit Office's (SAO) scrutiny of defence income and spending, and there is no evidence of internal auditing of expenditure. Nevertheless, there is no evidence of organised crime linked to the military and the Security Strategy and Model 2015 specifically identifies this risk. Slovakia is a signatory to many arms control protocols, and the Ministry of Economy releases a yearly report on the arms trade.

With regards to finance risk, scrutiny of asset disposals is the purview of two parliamentary committees and the SAO, vet the availability of reports is limited. The budget is not recognised to contain any secret items, nor off-budget expenditure. There are commercial businesses owned by the MOD, but they only account for 1.5 per cent of the budget.

In **personnel risk**, investigations of corruption among personnel are recognised to incur into delays and there is no culture of whistleblowing. Transparency surrounding numbers of personnel, payroll, promotions, and appointments is inclined to be weak. It is also difficult to talk of a clear separation between chains of command and chains of payment due to interconnections between institutions across which chains of command are diffused. Finally, there is evidence of prosecutions and public outcomes of cases of corruption in the military; less certain is whether this is true of the MOD as well.

In terms of **operations risk**, there is a lack of evidence of military doctrine specifically addressing corruption in operations, despite awareness of corruption as a security issue.

Regarding **procurement**, there is a legacy of a lack of transparency which has not been resolved. There is evidence of little ethical standards required of suppliers, though those quilty of corruption are prohibited from bidding for contracts. Competitive tendering is recognised to be generally observed, but a lack of transparency and little evidence surrounding the outcomes of complaints made by suppliers who have reported perceived malpractice reduces confidence. Moreover, controls on agents are opaque.

Research finalised: August 2012